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Open Access operating model

- Takes on full commercial risk, buying access where there are gaps in the timetable
- Private sector investment (no cost to taxpayer)
- Generates choice for customers, and healthy competition for existing operators

Revenue generative Our application will grow the market for existing operators.



Underserved markets
Open access improves rail
services for underserved
markets



Economic benefits

A new rail operator generates economic benefits through increased connectivity, capacity and speed and directly to its local community.



Attractive rail markets

Open access grows the rail market for attractive markets where rail has a lower share than it should otherwise.



Benefiting customers

Open access operators can provide a higher level of customer service, greater reliability and cheaper fares.



Protecting the environment

Open access has a positive environmental impact, taking mode share from air and road.



- Model allows for an entrepreneurial and innovative approach
- Strong local focus in the communities we serve





Hull – Brough – Howden – Selby – Doncaster – Retford – Grantham - London

Hull Trains

> 25th year of operation

▶ 125 colleagues

> 5 trains (bi-mode)

> First + standard offer

> 97 services a week



Hull highlights

- 'Back and better than ever' timetable, reliability etc...
- Timetable growth from 1 to 8 direct trains a day, and now even longer trains
- New fleet introduced in 2019 just before lockdown (now seeing real benefits)
- Re-launched catering offer with local partnerships
- Strong passenger recovery and now into growth



Edinburgh – Morpeth – Newcastle – Stevenage - London

lumo

- ▶ Launched Oct 2021
- ▶ 105 colleagues
- > 5 trains (100% electric)
- > One class offer
- > 70 services a week



lumo

Lumo highlights

- Now in 4th year and carrying 1.4m journeys p.a.
- Substantial modal shift EDB-LDN – 1.6m journeys the equivalent of 8,800 flights
- 95% less carbon than flying
- Average fare of £40
- 'Great value' and 'sustainability' focus
- Proving very popular
- Now launching Lumo #2 on WCML (Stirling – Euston)



Internal Strategic Alliance

Do it once, deploy it twice in:

- Safety oversight
- Fleet management
- Commercial
- Customer escalation/policy
- Industry engagement

Models of operation

- Strong local focus (respect differences)
- Modern and inclusive culture
- Better connecting communities
- Economic growth
- Choice (and value) for customers
- Community engagement













Hull Trains - report headlines

Hull Trains is estimated to have delivered £185m-£380m of monetised benefits so far in the 20 years since launch.

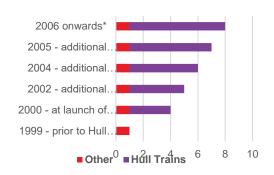
Over the next 10 years, a further £140m-£320m in economic benefits are expected to be delivered by the operator.

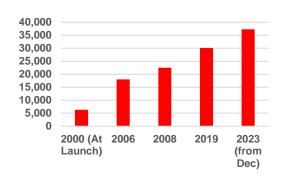
Benefit	Estimated total from launch to 2022	Estimated total from 2023 to 2032	Overall total from launch to 2032
Time savings	£100m-130m, of which £75-100m business time savings (GVA)	£75m-100m, of which £55m-80m represents GVA	£175m-£230m, of which £130m-180m GVA
Agglomeration	£10m-40m (GVA)	£5m-25m (GVA)	£15m-65m (GVA)
Direct employment	£35m-70m (GVA)	£25m-45m (GVA)	£60m-115m (GVA)
Mode shift benefits - environmental (carbon, air quality and noise)	£13m-35m	£5m-10m	£18m-45m
Mode shift benefits - other (highway congestion, accidents etc)	£15m-£90m	£30m-140m	£45m-230m
Fare savings	c.£13m	Conservatively excluded due to uncertainty over future fares	c. £13m
TOTAL	£185m-380m of which c.£120m-210m GVA	£140m-320m of which c.£85m-150m GVA	£325m-700m of which c.£200m-350m GVA

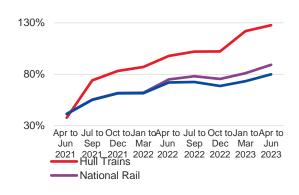


Transport benefits

Hull Trains has delivered a step-change in frequency and capacity on the route







Daily services have increased

- Today seven of the eight trains on the London-Hull route are operated by Hull Trains.
- Since 2015 services have been extended to/from Beverley.

Seats have grown almost 500%

- Seating capacity per train now **more than double** what it was at launch.
- This, combined with the increase in frequency, has seen a significant increase in capacity on the route.

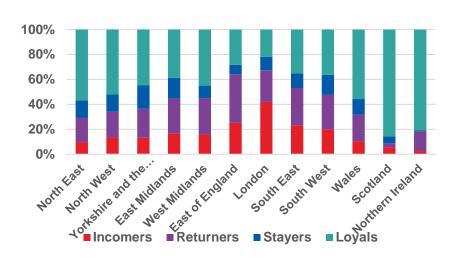
Post-Covid demand is strong

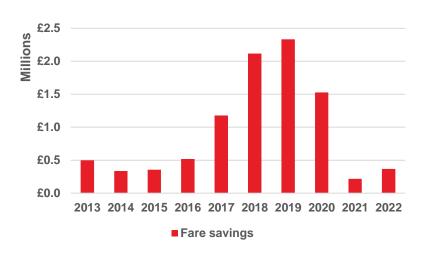
- Hull Trains demand was 22%
 higher in January-March 2023 than the equivalent period from 2019.
- If the Elizabeth line is excluded from the figures, National Rail demand was over 25% lower than pre-Covid.



Economic benefits

Hull Trains has supported graduate retention and provided fare savings





Graduate retention is almost double the average

- Analysis by Prospects Luminate suggests that nationally 19% of graduates remain in the Yorkshire and the Humber region, vs. 11.5 % nationally
- Centre for Cities analysis for Hull shows that the number of non-domiciled graduates gained is greater than the domiciled students lost

Hull Trains has delivered over £13m in fare savings

- Hull Trains offers fares that are generally cheaper than alternative operators
- We analysed Hull Trains commercial data and used this to understand where fares are cheaper or more expensive than the alternative. This is then applied to the number of passengers using each ticket type to estimate the overall benefit



Mode shift and environmental benefits

Hull Trains has delivered significant mode shift benefits

We do not know how journeys would otherwise have been made. To estimate mode shift benefits, we use TAG values for the benefit per car kilometre removed (including highway decongestion, accident reduction and smaller impacts such as highway maintenance). Those values differ by road type. We estimated a range by using values for motorways and values for average roads. This results in an estimated benefit of £15m-£90m.

This mode shift has delivered environmental benefits

Environmental benefits associated with mode shift from highway have been estimated using TAG guidance. This gives the following environmental benefits:

- Greenhouse gas benefit of £10m-30m
- Local air quality benefit of £2m-£3m
- Noise reduction benefit of £1m-£2m

Hull Trains has switched to electric traction

Alongside reducing carbon emissions through mode shift, Hull Trains reduced carbon emissions associated with operating its services by 65% in 2022/23, compared with a 2019/20 baseline, through the introduction of the bi-mode Paragon rolling stock. Certified energy management systems also provide opportunities to reduce energy consumption. Decarbonisation of the grid will facilitate further future reductions in carbon emissions.



Inclusivity, partnerships and awards

Commitment to inclusivity

- Equal Opportunities Policy openly shared, inviting applicants from diverse backgrounds.
- Flexible working 15% of the workforce benefits (health, well-being, caring responsibilities, maternity support)
- Commitment to the Railway
 Mental Health Charter –
 recognising importance of
 good mental health and well being in the rail industry

Community partnerships

- Hull Kingston Rovers sponsorships, free and promotional fares for fans
- **Hull University** mock interviews, Cottingham stop
- Hull & East Yorkshire Children's University – free and reduced rate travel
- Yorkshire Coast Community
 Rail Partnership –
 engagement and financial support



Awards

2023:

- Level 5 'Excellent' Evaluation in ORR Safety Report
- Top Employer of the Year Women in Rail Award 2023
- Golden Spanner Award 2023
- 'Best Place to Work' Hull Live Business Awards

2022: Golden Spanner, Hull BID and National Rail Awards

2017: BeFirst, Customer Service and Rail Operator of the Year Awards





With a track access agreement to 2032, the service will deliver benefits for years to come

Additional services

Hull Trains continues to grow its timetable in line with passenger demand. To reflect this, an **additional 10-car** service was added following the launch of the December 2023 timetable, delivering further benefits to passengers and the wider economy.

Additional jobs

Hull Trains is bringing back Standard Class refreshments, which will support additional jobs through partnerships with three local businesses. This initiative, alongside the timetable change, will see Hull Trains increase its direct employment by 20%.

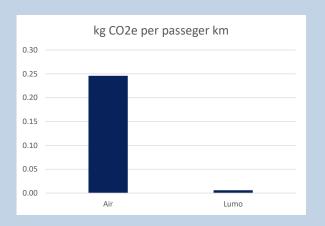
Digital signalling

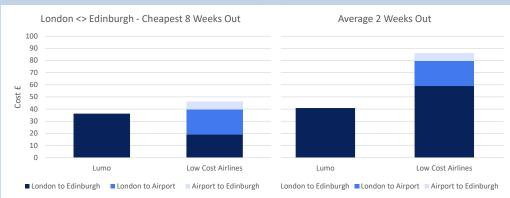
The implementation of the **East**Coast Digital Programme will
see trains continually
communicating with each other
and will potentially improve
train service reliability,
providing a punctual service for
customers while reducing
carbon emissions.

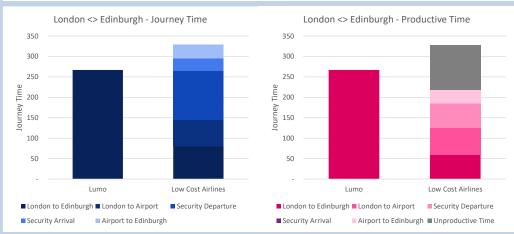


LUMO VS FLYING

- Lumo average fare is at 2/3 of the price of budget airlines over the same booking horizon
- Lumo offers a faster journey time City Centre to City Centre, with a significant advantage on productive time
- Lumo produces less CO2e than flying per passenger km







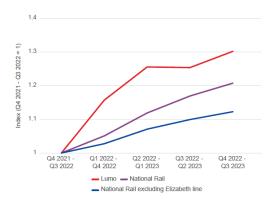






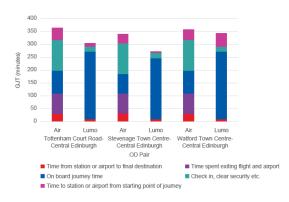
Transport impacts

Lumo has brought about transport benefits to passengers



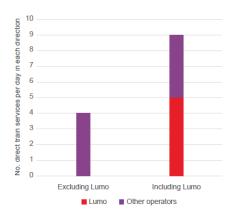


- Chart shows passenger demand indexed to Oct 21 – Sep 22
- Lumo demand increased by 30%, compared with 12% for overall National Rail (excluding the Elizabeth line)



Generalised journey times are competitive with air

- Compare journey times using the concept of GJT
- On a GJT basis, rail is quicker than air for certain journeys



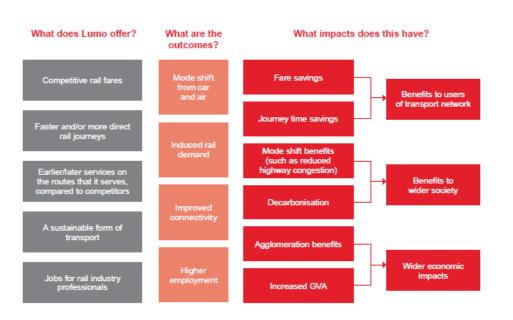
Boosting rail services between London and the North East

- Lumo provides over half of direct services between London and Morpeth
- Lumo services are also faster because they have fewer stops on the way



Economic benefits

Lumo supports the local economy and delivers benefits nationally



Lumo brings about economic benefits to:

- Passengers, through offering competitive fares and saving time on their journey
- **Wider society**, through delivering mode shift benefits including reduced carbon emissions
- The wider economy, by supporting jobs directly and boosting agglomeration





Enabling people to make visits using a sustainable mode of transport

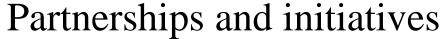
Rail accounts for:

8.9% of all trips over 10 miles

14.4% of trips for domestic tourism

Domestic tourism brings £1.2bn a year of visitor spend to Newcastle and £960m to Northumberland

Location	Visitor destination	Visitor numbers 2022	
Morpeth	Cragside, National Trust	200k+	
Morpeth	Wallington House, Gardens and Estate	200k+	
Morpeth	Brinkburn Priory	<10k	
Newcastle	Gibside	200k+	
Newcastle	Great North Museum	200k+	
Newcastle	Discovery Museum	100k-200k	
Newcastle	Laing Art Gallery	100k-200k	
Newcastle	Belsay Hall, Castle and Gardens	50k-100k	
Newcastle	Newcastle Castle	20k-50k	
Newcastle	Hatton Gallery	10k-20k	
London	Many attractions including 13 of the 20 most visited nationally		



ARUP

Lumo supports the local economy and delivers benefits nationally

Lumo has played an active role in the communities it serves by supporting many events and initiatives including:

- A charity partnership with The People's Kitchen;
- Working with the Newcastle College Travel and Tourism course to provide real life work experience opportunities for students;
- Sponsoring Gateshead FC and Newcastle Falcons and Eagles;
- Operating the 'Pride Partnerships' train (and sponsoring Northern Pride, Curious Arts and Pride Radio);
- Showcasing local arts and culture talent and promoting travel by train with a 'Culture Train' initiative;
- Supporting local businesses, taking independent traders' products onboard their trains and helping expand their profile and reach- including Lumo x Donzoko 'Train Beer' and Ringtons Tea.

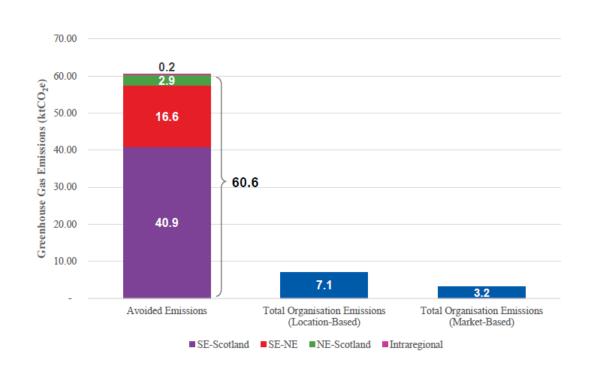




Environmental impacts

Contributing to decarbonisation through mode shift

- For the financial year 2022/23, Arup's modelling indicates that Lumo helped customers to avoid emitting a total of 60.6 ktCO2e by using their rail services
- Equivalent to the annual greenhouse gas emissions generated by c.13,500 petrol-powered passenger vehicles or energy consumption by c.7,600 homes
- Around 27% accounted for by trips between the South East and North East



ARUP

Monetised impacts

We have estimated the benefits of Lumo from launch in October 2021 through to the end of its current track access agreement in 2033.

Lumo is estimated to deliver £470m-740m of monetised benefits during that time period.





accredited sustainable HQ STEVENSON'S QUARTER

118 **NEW**JOBS

on apprenticeships

fleet of state of the art Hitachi all-electric 🖔 trains assembled in

NEWTON **AYCLIFFE**

more frequent London trains to the gateway to **Northumberland**

> driving tourism into the region



of colleagues

95%

community the

improving profiles of independent traders by selling their products onboard

Donzoko

Train Beer Ringtons Tea



Culture Train nitiative

showcasing local arts and culture talent and promoting travel by train







<u>cel</u>ebrating Stephenson **Bi-Centenary**

PRIDE TRAI

sponsoring Northern Pride, **Curious Arts** and Pride Radio

London to Newcastle average price





Gateshead FC Newcastle Falcons

sponsoring



our customers saved 60,600 tonnes of CO2e

on our full route

684.000 single flights between London and Edinburgh **13,475** petrol cars

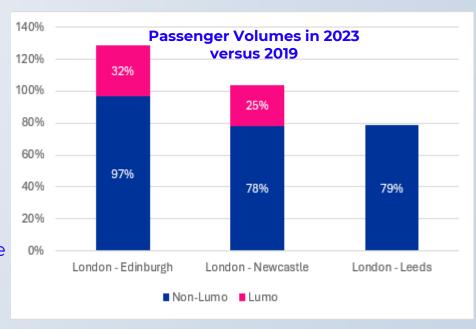
the equivalent emissions of

Open Access Stimulating Growth

- It its first two years Lumo saw over 2m customers and is continuing to grow
- Sizeable economic benefits since launch to end of track access agreements in 2033
- Time-saving benefits, improving connectivity to key employment locations

 direct benefit on employment and boosting UK PLC productivity
- Cheaper fares for customers
- Growing patronage at stations where there are already other services – the addition of Lumo services, for example, has helped see Newcastle volumes exceed 2019 levels







WHAT'S NEXT?...

- Continue to develop our onboard offer and customer service
- More technology-based innovation
- Always learning and improving
- Growth of 10 car operation (both))
- New/extended service plans:
 - Stirling Euston (Larbert, Greenfaulds, Whifflet, Motherwell, Lockerbie, Carlisle, Preston, Nuneaton, Milton Keynes)
 - 8th path and Sheffield at Hull Trains
 - Lumo 6th path NCL KGX and v.v.
 - Lumo Glasgow extension
 - Lumo Carmarthen Paddington
 - Lumo Rochdale to London
- Rail reform, and a continuing place for Open Access



Sheffield house Woodhouse Worksop

Retford



London King's Cross



THE CASE FOR OPEN ACCESS

- Open Access grows the market for all operators all ECML LD operators fully recovered to 2019 numbers and in growth (LNER 15%, GC 16%, HT 42% + Lumo with 1.4m journeys p.a.)
- Commercial entrepreneurialism and innovation benefits the whole railway
- Cheaper fares for customers
- Highly satisfied customers 96% c-sat
- Wider local economic benefits too
- High performing and well liked
- Open Access is a positive story for UK rail, and the towns and cities we serve



stimulating passenger growth

bigger Man just the railway



Recovery & growth of East Coast Mainline

HULL TRAINS 138%

GRAND CENTRAL 118%

LNER 111%

source:

ORR passenger journeys data

plus a new service from Lumo





£740m £700m Lumo Hull

paying its way as part of GB's railways



fills incremental gaps in timetables

from early to late new ealier & later trains

LONDON 0548 2027 NEWCASTLE 0839 2303 EDINBURGH 1007 0043 EDINBURGH 0623 1958 NEWCASTLE 0757 2135 LONDON 1046 0105

Hull to London grown from 1 to 8 direct daily trains



Lumo will pay more than any other East and West Coast long distance operator in access charges.



investing in

Station Schemes

£1.15 m

Howden Platforms

& contributing to other schemes

a positive part of the railway and our communities

fuelling growth & innovation for the whole railway







private sector investment in new British built trains

2019 £60m HULL TRAINS

2021 **£100**m LUMO

NOW £500m ON ORDER for current expansion

POTENTIAL F146

£460m OPTION if new applications granted

built at Newton Aycliffe by Hitachi

